The ARNG In Europe

COL Bob Williams – Senior ARNG Advisor – USAREUR & 7th Army

Purpose

To provide an overview of Army National Guard missions and integration within USAREUR

Agenda

- ✓ U.S. Army Europe Overview
- ✓ ARNG Operations Summary
  - → Spectrum of ARNG Operations in Europe
  - → Balkans Operations: Joint Forge and Joint Guardian
  - → Force Protection Mission (USAFE & USAREUR)
  - → Provisional MP Companies (Community Law Enforcement)
  - → Overseas Deployments for Training (ODTs)
    - ◆ Operational Mission Support (OMS)
    - ◆ State Partnerships
    - ◆ Exercises / International Operations
  - → ARNG AGR Manning (HQ USAREUR & MSCs)
- ✓ Senior ARNG Advisor's Focus

USAREUR Overview

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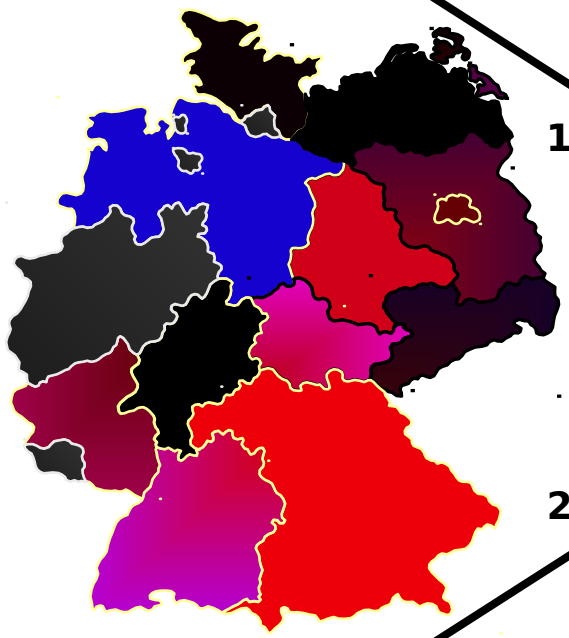
As Of Jun 04

USAREUR: Then & Now

Troop Strength Reduced 70% ◆ Civilian Strength Reduced 73% ◆ Facilities Reduced 70%

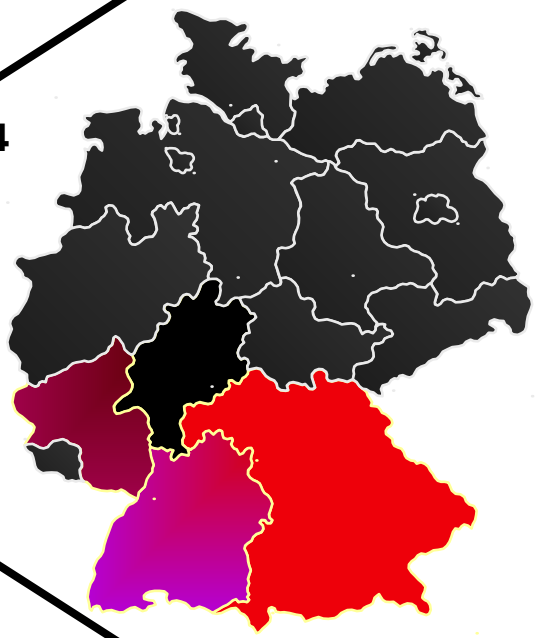


USAREUR Presence
Cold War
No USAREUR Presence

1989 1990 1992 1994 1995 2002 2004

USAREUR Troop Strength

213k 213k 125k 92k 65k 62k 62k



Then

Now

Operation Desert Shield
Operation Desert Storm
Operation Joint Endeavor
Operation Joint Forge
Operation Joint Guardian
Operation Enduring Freedom
Operation Iraqi Freedom

USAREUR: Current Force Structure

Vision Statement

Freedom's Expeditionary Force!

"Transformed and Ready," projecting premier full-spectrum joint forces; lean and agile, strategically postured; guarantors of security, access, and stability.

An Army Forward ➢Any Mission, Anywhere!

The Commanding General
GEN B.B. Bell

XXXX
U'R & 7th Army

IMA-E

XXX V Corps

XX 21st TSC

XX USA SETAF

X 7th Army Trng Cmd

X 5th Sig Cmd

X 7th ARCOM

III Area Support Group
7 x ASG's

II Base Support Bn
17 x BSB's

XX(-) OLD IRONSIDES

XX(-) 1

X 3rd COSCOM

X AVN, FA, ENG, MP, SIG, ADA, MI, MED
8 x Bde's

X 173d Abn Bde

X Enduring Msn TFC (Task Force Cyclone)

X KFOR 6A MNB-E (Multi-National Bde – East TFF (Task Force Falcon))

(ADCON & Title 10 Responsibilities)

62,000 soldiers

Does not include approx 2,000 SFOR & KFOR RC soldiers

Post-SFOR TOA was 1 Dec 2004

KFOR 6B TOA +/- Mar 2005

USAREUR: Mission and METL

USAREUR Mission Statement

As a forward based land component, USAREUR demonstrates national resolve and strategic leadership by assuring stability and security, and leading joint and combined forces in support of the Combatant Commander.

USAREUR Mission Essential Task List (METL):

- ✓**Train tailored forces and headquarters for joint and combined operations**
- ✓**Rapidly project expeditionary forces prepared for joint and combined operations**
- ✓**Ensure force well-being**
- ✓**Operate theater sustainment and execute expeditionary logistics ISO Army, joint, and combined forces**
- ✓**Ensure regional security, access, and stability through presence and security cooperation**
- ✓**Provide C2 capabilities in theater and to deployed joint and**

Senior Guard Advisor (SGA)

SGA Vision

The Army National Guard is integral to accomplishing the full spectrum of USAREUR and EUCOM missions. ARNG soldiers and Title 10 Staff serve as force multipliers to leverage the ARNG into USAREUR missions. The tenets of this effort are readiness, integration, and shaping win-win partnerships. End state: enhanced readiness and capability of the Army, USAREUR, and the ARNG.

SGA Mission Statement

The USAREUR SGA conducts planning and coordination to synchronize integration of ARNG forces into USAREUR operations to provide trained and ready forces to the theater.

SGA Goals

- ✓ **Integrate & synchronize ARNG across full spectrum of USAREUR ops:**
  - ➔ **Operational missions (Balkans, Force Protection, MPs)**
  - ➔ **Operational Mission Support (OMS / ODT) and Exercises / Warfighters**
  - ➔ **AGR / TTAD / COTTAD / ADSW**
- ✓ **Manage ARNG visitors to optimize education / awareness**
- ✓ **Market our story: ARNG integration within USAREUR**

ARNG Operations Summary

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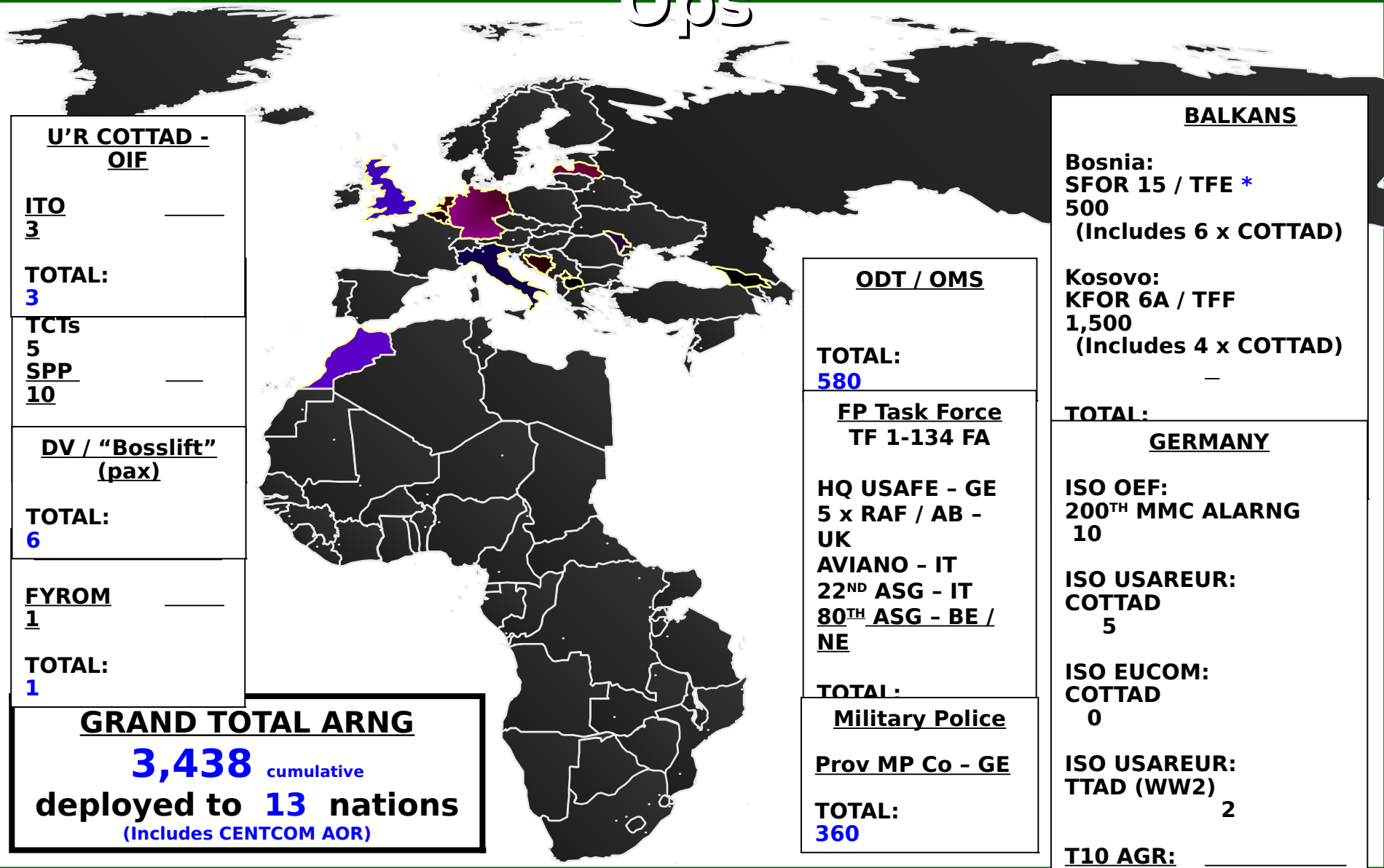
The ARNG In Europe: Completed Ops

November 2004



U'R COTTAD - OIF

ITO
3

TOTAL:
3

TCTs
5
SPP
10

DV / "Bosslift" (pax)

TOTAL:
6

FYROM
1

TOTAL:
1

GRAND TOTAL ARNG

3,438 cumulative

deployed to 13 nations

(Includes CENTCOM AOR)

ODT / OMS

TOTAL:
580

FP Task Force
TF 1-134 FA

HQ USAFE – GE
5 x RAF / AB – UK
AVIANO – IT
22ND ASG – IT
80TH ASG – BE / NE

TOTAL:

Military Police

Prov MP Co – GE

TOTAL:
360

BALKANS

Bosnia:
SFOR 15 / TFE *
500
(Includes 6 x COTTAD)

Kosovo:
KFOR 6A / TFF
1,500
(Includes 4 x COTTAD)

TOTAL:

GERMANY

ISO OEF:
200TH MMC ALARNG
10

ISO USAREUR:
COTTAD
5

ISO EUCOM:
COTTAD
0

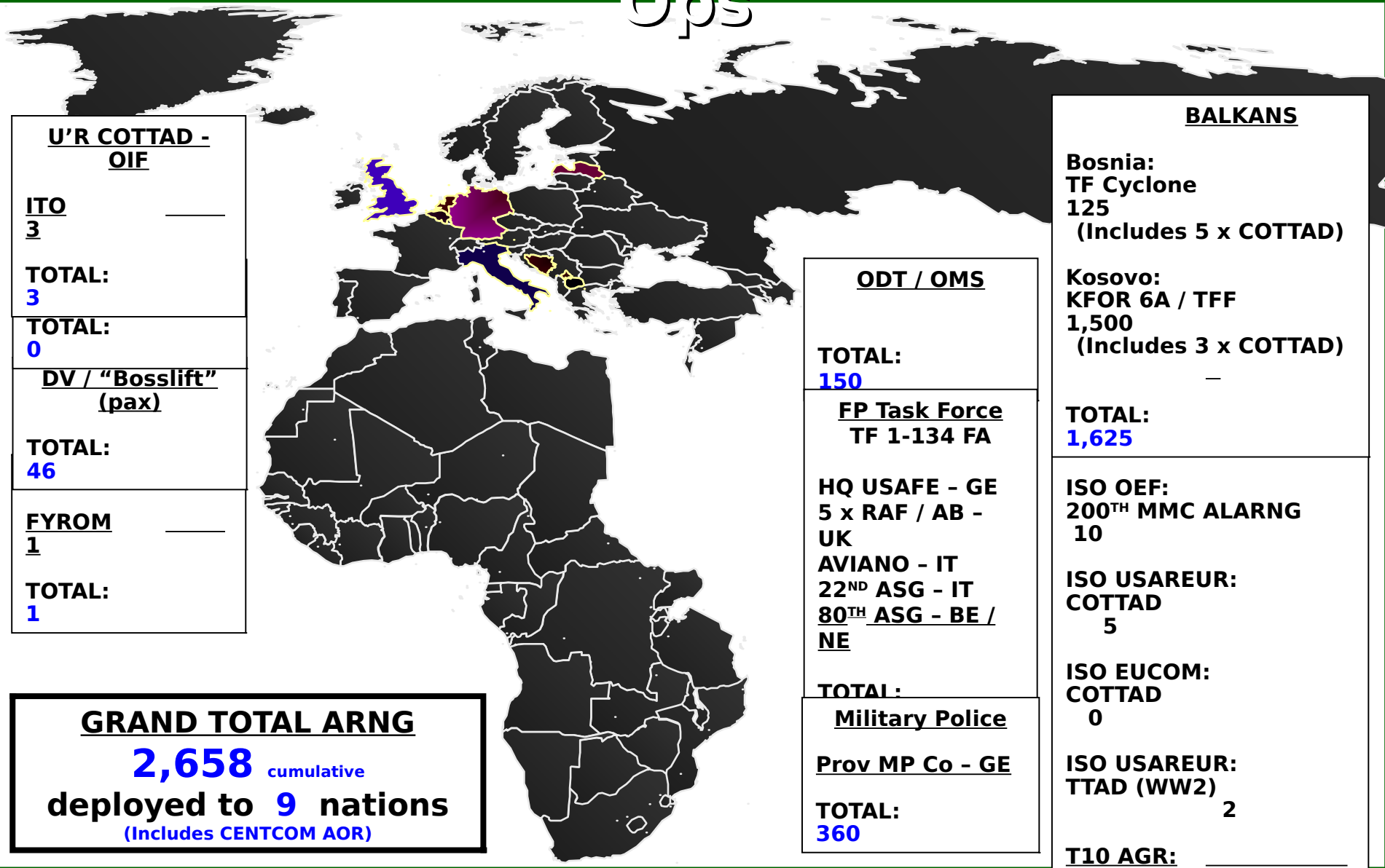
ISO USAREUR:
TTAD (WW2)
2

T10 AGR:
26

TOTAL:

The ARNG in Europe: Current Ops

December 2004



U'R COTTAD - OIF

ITO
3

TOTAL:
3

TOTAL:
0

DV / "Bosslift" (pax)

TOTAL:
46

FYROM
1

TOTAL:
1

GRAND TOTAL ARNG

2,658 cumulative

deployed to 9 nations

(Includes CENTCOM AOR)

ODT / OMS

TOTAL:
150

FP Task Force
TF 1-134 FA

HQ USAFE – GE
5 x RAF / AB – UK
AVIANO – IT
22ND ASG – IT
80TH ASG – BE / NE

TOTAL:

Military Police

Prov MP Co – GE

TOTAL:
360

BALKANS

Bosnia:
TF Cyclone
125
(Includes 5 x COTTAD)

Kosovo:
KFOR 6A / TFF
1,500
(Includes 3 x COTTAD)

TOTAL:
1,625

ISO OEF:
200TH MMC ALARNG
10

ISO USAREUR:
COTTAD
5

ISO EUCOM:
COTTAD
0

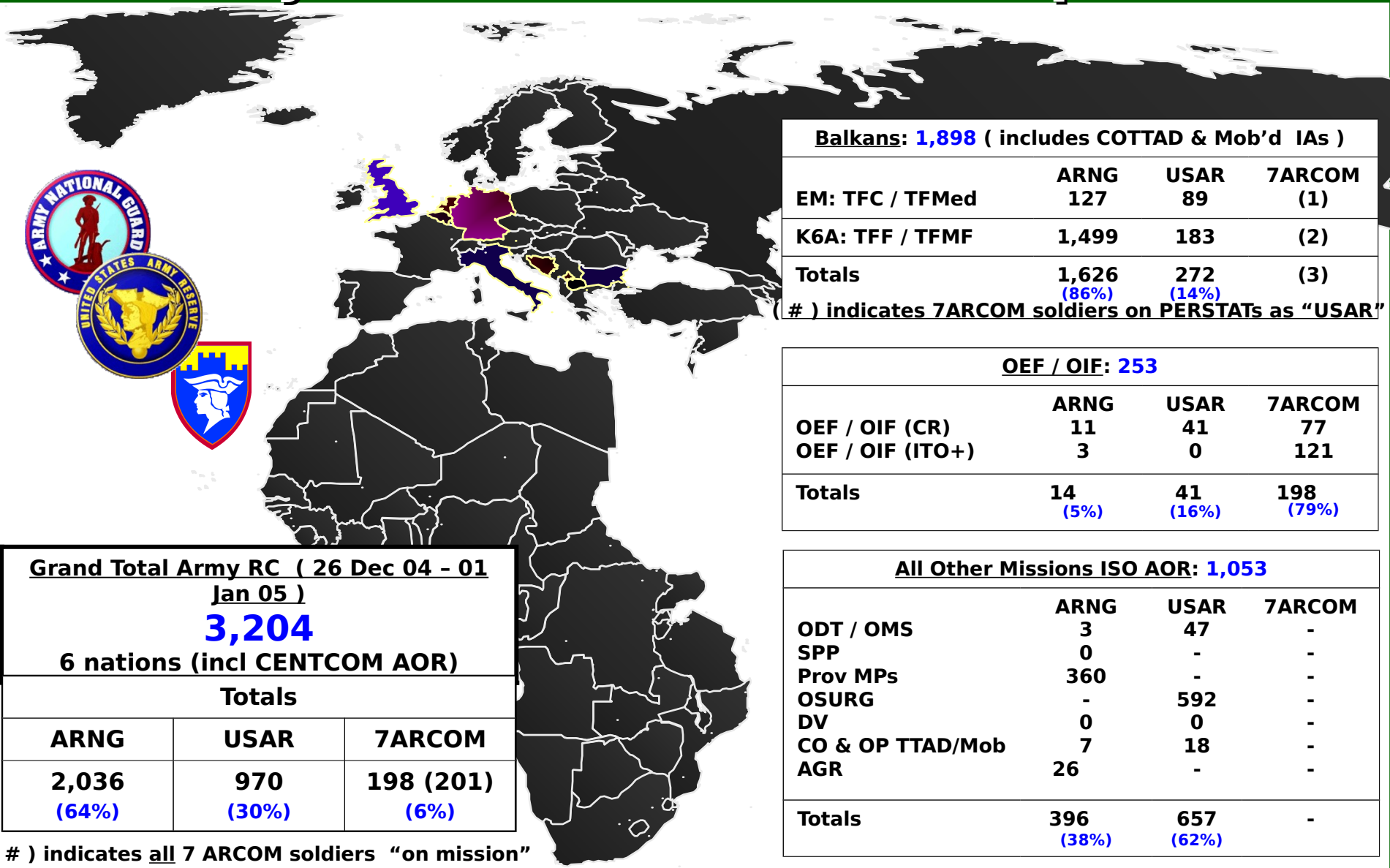
ISO USAREUR:
TTAD (WW2)
2

T10 AGR:
26

TOTAL:

As of 280530Z Dec 04

Army RC ISO Theater: Snapshot



Balkans: 1,898 (includes COTTAD & Mob'd IAs)

	ARNG	USAR	7ARCOM
EM: TFC / TFMed	127	89	(1)
K6A: TFF / TFMF	1,499	183	(2)
Totals	1,626 (86%)	272 (14%)	(3)

(#) indicates 7ARCOM soldiers on PERSTATs as "USAR"

OEF / OIF: 253

	ARNG	USAR	7ARCOM
OEF / OIF (CR)	11	41	77
OEF / OIF (ITO+)	3	0	121
Totals	14 (5%)	41 (16%)	198 (79%)

All Other Missions ISO AOR: 1,053

	ARNG	USAR	7ARCOM
ODT / OMS	3	47	-
SPP	0	-	-
Prov MPs	360	-	-
OSURG	-	592	-
DV	0	0	-
CO & OP TTAD/Mob	7	18	-
AGR	26	-	-
Totals	396 (38%)	657 (62%)	-

Grand Total Army RC (26 Dec 04 – 01 Jan 05)

3,204

6 nations (incl CENTCOM AOR)

Totals

ARNG	USAR	7ARCOM
2,036 (64%)	970 (30%)	198 (201) (6%)

(#) indicates all 7 ARCOM soldiers "on mission"

Spectrum of ARNG Operations

Past Operations (FY03)

- ✓ Balkans Operations: 4,899
  - → SFOR 12 (28th ID): 1,487
  - → SFOR 13 (35th ID): 1,482
  - → KFOR 5A (28th ID): 1,930
- ✓ Force Protection: 3,000
  - → Task Force Keystone (28th ID): 1,988
  - → USAREUR/USAFE Force Protection: 1,012
- ✓ Overseas Deployment for Training (ODT): 11,136
  - → USAREUR Training: 4,329
  - → Troop Construction: 1,365
  - → Maintenance Support Ops: 3,560
  - → Community Support Ops: 1,518
  - → Exercises: 364
- ✓ State Partnership Program (SPP) and Joint Contact Teams: 347

FY03
19,382
ARNG Soldiers - Cumulative Planned Total for FY

4,100+ ARNG soldiers mobilized for EUCOM DEPORDs supporting SWA

Past Operations (FY04)

- ✓ Balkans Operations: 6,990
  - → SFOR 14 (34th ID): 1,390
  - → SFOR 15 (38th ID): 800
  - → KFOR 5A (28th ID): 1,600
  - → KFOR 5B (34th ID): 1,600
  - → KFOR 6A (38th ID): 1,600
- ✓ Force Protection: 1,475
  - → TF 2-162 FA = 520
  - → TF 1-125 FA = 495
  - → TF 1-134 FA = 460
- ✓ Overseas Deployment for Training (ODT): 11,490
  - → USAREUR Training: 4,080
  - → Troop Construction: 1,570
  - → Maintenance Support Ops: 2,250
  - → Community Support Ops: 1,990
  - → Exercises: 1,600
- ✓ State Partnership Program (SPP) and Joint Contact Teams: 300

FY04
20,255
ARNG Soldiers - Cumulative Projected Total for FY

Current / Future Operations (FY05)

- ✓ Balkans Operations: 4,210 *Current Planning Factors
  - → SFOR 15 (38th ID): 710
  - → Post-SFOR: NTE 300*
  - → KFOR 6A (38th ID): 1,500
  - → KFOR 6B: 1,700
- ✓ Force Protection: 460
  - → TF 1-134 FA = 460
- ✓ Provisional MP Companies: 360
- ✓ Overseas Deployment for Training (ODT):
  - → JOES Requirements FY05 = 23,400 (8,330 filled = 35%)
- ✓ State Partnership Program (SPP) and Joint Contact Teams: 300*

FY05
28,730
Total Requirements for the FY

Significant changes = Balkans missions & OEF / OIF deployments

FP TF redeployment projected for end of 1st Q, FY05
State Partnership Program Small Unit Events not included
Post-SFOR mission planning / sourcing is on-going

Balkans Operations

Operation Joint Forge: Bosnia-and-Herzegovina

Dec 04 – Mar 05 (

EM / TF Cyclone (129 Soldiers)

Apr – Dec 04

SFOR 15 / TFE (791 Soldiers)

Sep 03 to Mar / Apr

SFOR 14 / TFE (1,490 Soldiers)

Mar / Apr 03 to Sep

SFOR 13 / TFE (1,480 Soldiers)

Sep / Oct 02 to Apr

SFOR 12 / TFE (1,487 Soldiers)

"Enduring Mission" EU at 1 Dec 04

EU Lead Nation: Finland

Success & Credibility Since IFOR (Dec 95)

Recent Events / Developments

- **TFE Dis-establishment Ceremony 24 Nov 04**
- **Base Camp "re-structuring" continues**
- **Selected S15 / 38ID Soldiers ext'd (TFC) to Mar 05**
- **Selected K6A Soldiers ext'd for K6B (Mar 05)**
- **Selected K6B Soldiers re-missioned "EM" (Mar 05)**

Some of the major ARNG "flagged" Combat Arms units which have participated in IFOR / SFOR rotations

Balkans Operations

Operation Joint Guardian: Kosovo

Aug 04 – Mar 05 **KFOR 6A / TFF (1,500 Soldiers)**

Feb 04 to Aug 04 **KFOR 5B / TFF (1,698 Soldiers)**

Jul 03 to Feb / Mar 04 **KFOR 5A (1,930 Soldiers)**

Dec 01 to Jun 02 **KFOR 4B (17 Soldiers)**

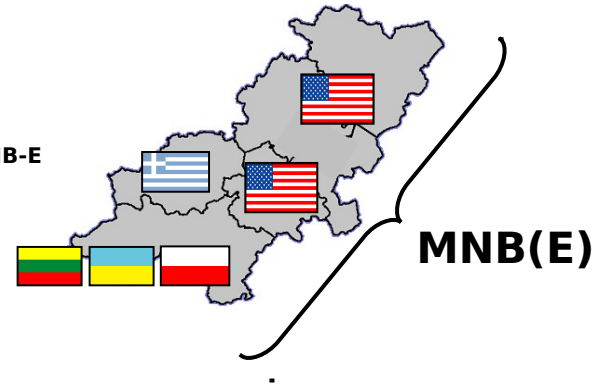
Nov 02 to Jun 03 **KFOR 3B (231 Soldiers)**

TFF TOA to 6B: Mar 05
40ID MRX at CMTC

ARNG Integration Since KFOR 3A (Jun 01)

Recent Events / Developments

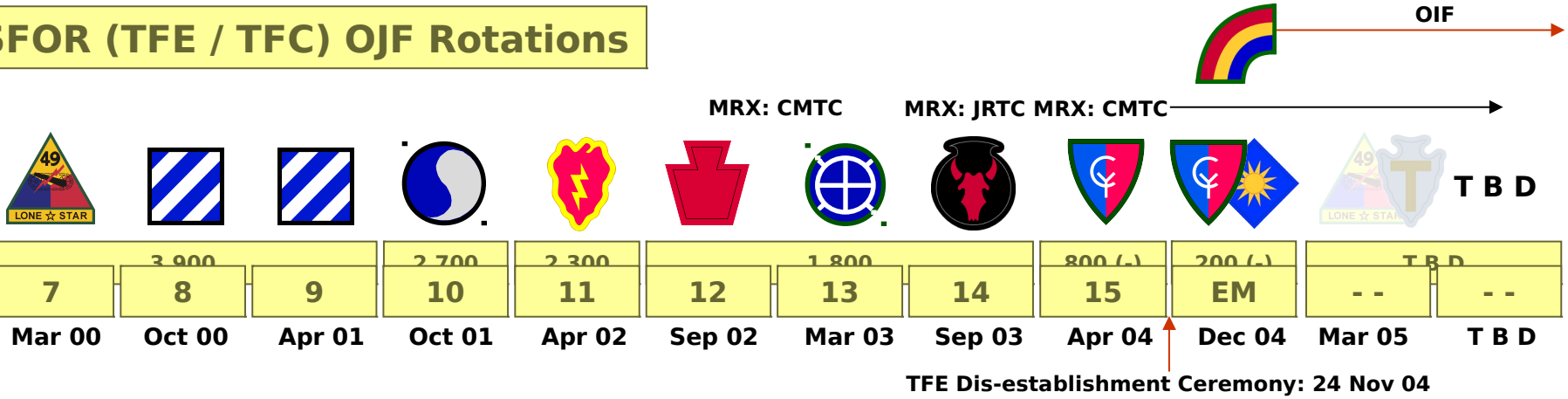
- **Selected K6A Soldiers ext'd for K6B (Mar 05)**
- **Selected K6B Soldiers re-missioned "EM" (Mar 05)**
- **ARNG Division "Alignment" sourcing synch with OEF / OIF deployments & MFO rotations?**
- **TFF visitor moratorium 1 Feb – 31 Mar 05**



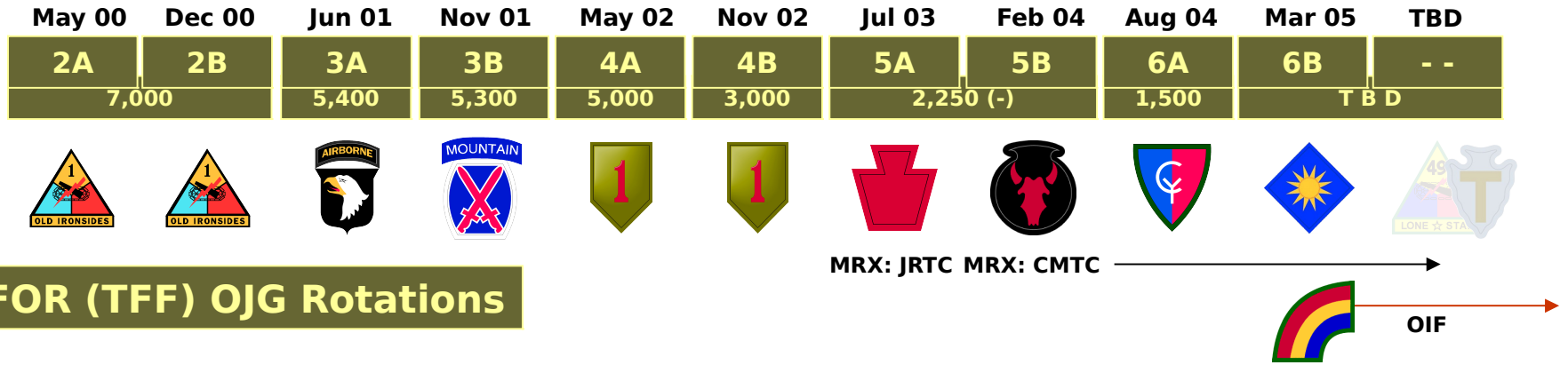
As Of Nov 04

Balkans Operations: Sourcing

SFOR (TFE / TFC) OJF Rotations



KFOR (TFF) OJG Rotations



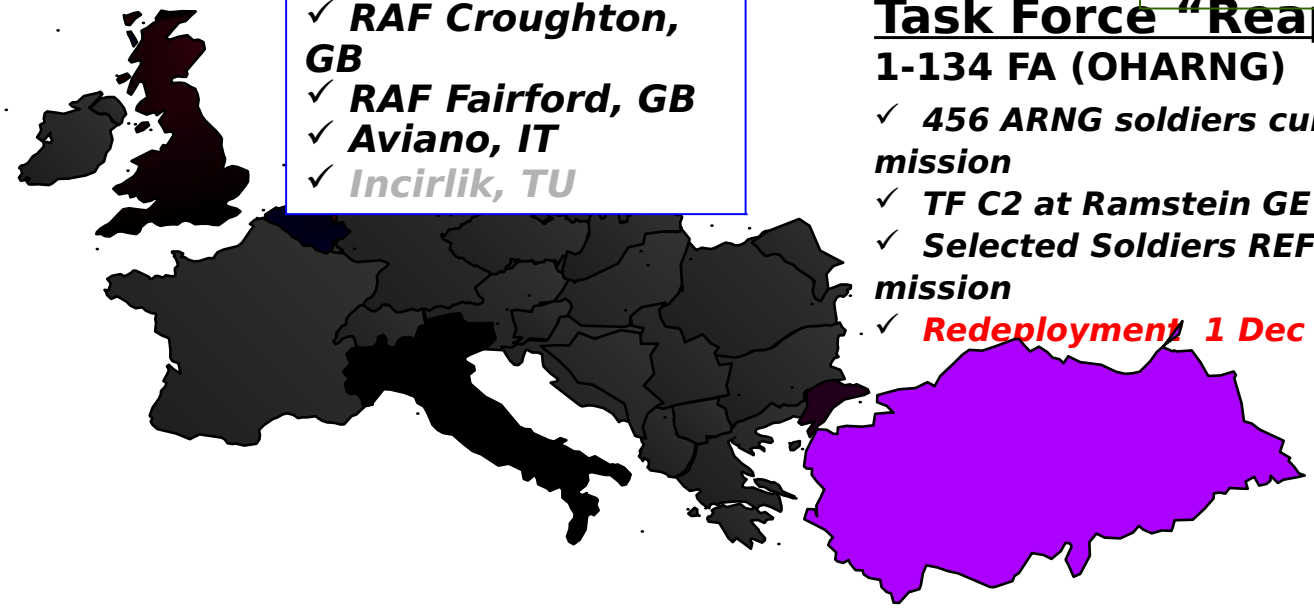
Force Protection Mission

USAFE:
270 FP Soldiers deployed

- ✓ RAF Lakenheath, GB
- ✓ RAF Mildenhall, GB
- ✓ RAF Molesworth, GB
- ✓ RAF Croughton, GB
- ✓ RAF Fairford, GB
- ✓ Aviano, IT
- ✓ Incirlik, TU

USAREUR:
178 FP Soldiers deployed

- ✓ Chievres, BE
- ✓ Shinnen, NE
- ✓ Livorno, IT
- ✓ Vicenza, IT



Task Force "Reaper Sentinel"

1-134 FA (OHARNG) 38th DIVARTY

- ✓ 456 ARNG soldiers currently assigned to mission
- ✓ TF C2 at Ramstein GE (8 soldiers)
- ✓ Selected Soldiers REFRAD'd w / change of TU mission
- ✓ Redeployment 1 Dec 04 – EDM

5,000 + ARNG Soldiers since January 2002 (cumulative):

TF "Santa Fe" (35ID)
TF "Keystone," (28ID)
TF "Borinquen" (2-162 FA)
TF "Steeljaguar" (2-125 FA)

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Provisional MP Companies

A / 1-129 FA (MOARNG) Albany, MO **Ja**

135 FA Bde

04 Hanau / / Darmstadt / / Baumholder

709th MP Bn // 26th ASG & 104th ASG

B / 2-122 FA (ILARNG) Crestwood, IL **Feb**

35th DIVARTY

04 Bamberg / / Schweinfurt / / Kitzingen / / Ansbach

793rd MP Bn // 98th ASG

A / 2-115 FA (TNARNG) Lexington, TN **Mar**

196 FA Bde

04 Mannheim / / Heidelberg / / Kaiserslautern / / Stuttgart

95th MP Bn // 6th ASG & 26th ASG

360 Soldiers

The ARNG In Europe

Overseas Deployment for Training (ODT)

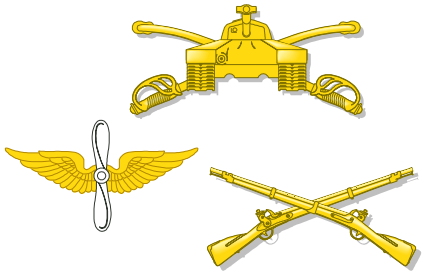
Update

MAJ Chris Kimball – ARNG Operations Officer – USAREUR & 7th Army

ODT in Europe: Overview

Troop Construction Program

- ✓ *Facility Engineer Support*
- ✓ *Vertical and Horizontal Construction*
- ✓ *Design Cells & Project Management*
- ✓ *Road Maintenance / Support*
- ✓ *Range and Training Area Maintenance*



Community

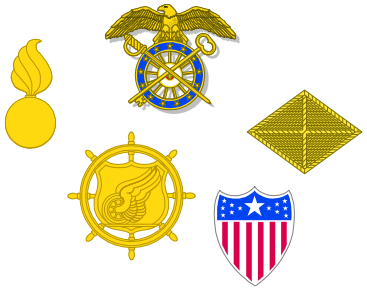
- ✓ *Finance Support / Augmentat*
- ✓ *Food Inspection / Veterinary*
- ✓ *Legal Support*
- ✓ *Military Police / Community Law Enforcement*
- ✓ *Medical / Dental Support*
- ✓ *Military Intelligence*
- ✓ *Force Protection*
- ✓ *Communications Infrastructure*
- ✓ *Postal Support / Augmentat*

Training

- *Warfighter Exercises*
- ✓ *CMTC OPFOR*
- ✓ *CMTC Rotation Augmentation*
- ✓ *CONOPS Mission Rehearsals (MRX)*
- ✓ *EUCOM / International Exercises*
- ✓ *NATO / SHAPE Exercises*
- ✓ *USAREUR Exercises*

Logistics

- ✓ *OIF / OEF Reconstitution & Reintegration*
- ✓ *Aviation Maintenance Support*
- ✓ *DS and GS Equipment / Vehicle Maintenance*
- ✓ *Ordnance Storage / Inspection / Management*
- ✓ *Transportation Support / Management*
- ✓ *Warehouse / Supply Operations Support*



As Of Nov 04

FY 05 ODT Commitments

Current & Future Operations (FY05)

- ✓ Balkans Operations: 2,510 * Current Planning Factors
  - ➔ SFOR 15 (38th ID): 710
  - ➔ KFOR 6A (38th ID): 1,500
  - ➔ Post-SFOR: 300 *
- ✓ Force Protection: 460
  - ➔ TF 1-134 FA = 460
- ✓ Provisional MP Companies: 360
- ✓ **Overseas Deployment for Training (ODT): 8,330**
  - ➔ **USAREUR Training: 990 ***
  - ➔ **Troop Construction: 1,050 ***
  - ➔ **Maintenance Support Ops: 3,270 ***
  - ➔ **Community Support Ops: 2,050 ***
  - ➔ **Exercises: 970 ***
- ✓ State Partnership Program (SPP) and Joint Contact Teams: 300 *

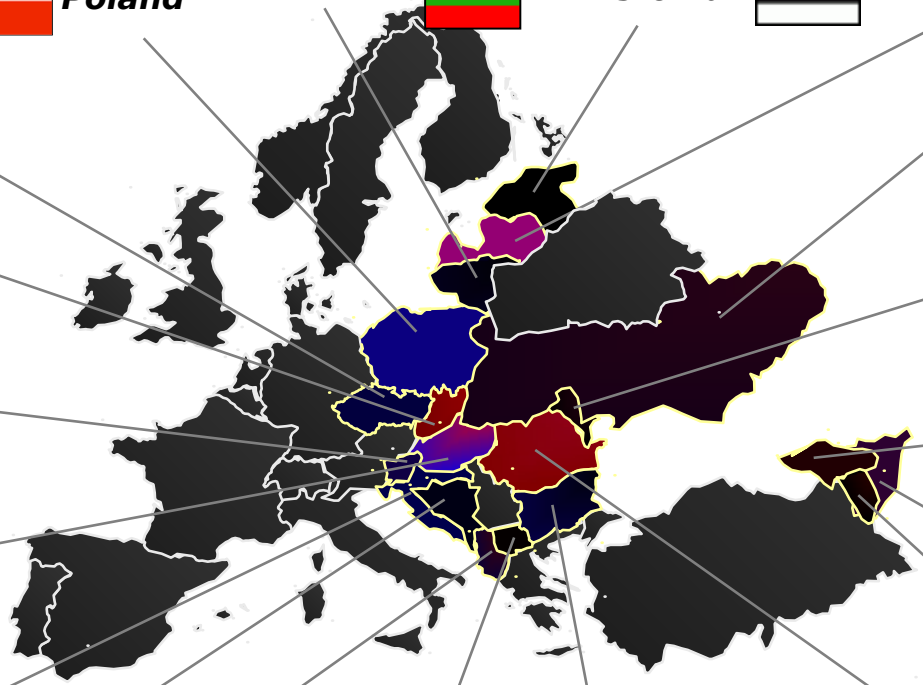
70% of ARNG missions = ODT / OMS !

ARNG Soldiers - Cumulative Projected / "Signed On" Total

As Of Nov 04

ARNG SPP Relationships

21 States, 21 Nations



Texas & Nebraska & Czech Republic

Illinois & Poland

Pennsylvania & Lithuania

Maryland & Estonia

Michigan & Latvia

California & Ukraine

Indiana & Slovakia

N. Carolina & Moldova

Colorado & Slovenia

Georgia & Republic of Georgia

Ohio & Hungary

Oklahoma & Azerbaijan

Minnesota & Croatia

Tennessee & Bulgaria

Alabama & Romania

Kansas & Armenia

Maryland & Bosnia - and Herzegovina

New Jersey & New York & Albania

Vermont & FYRoM

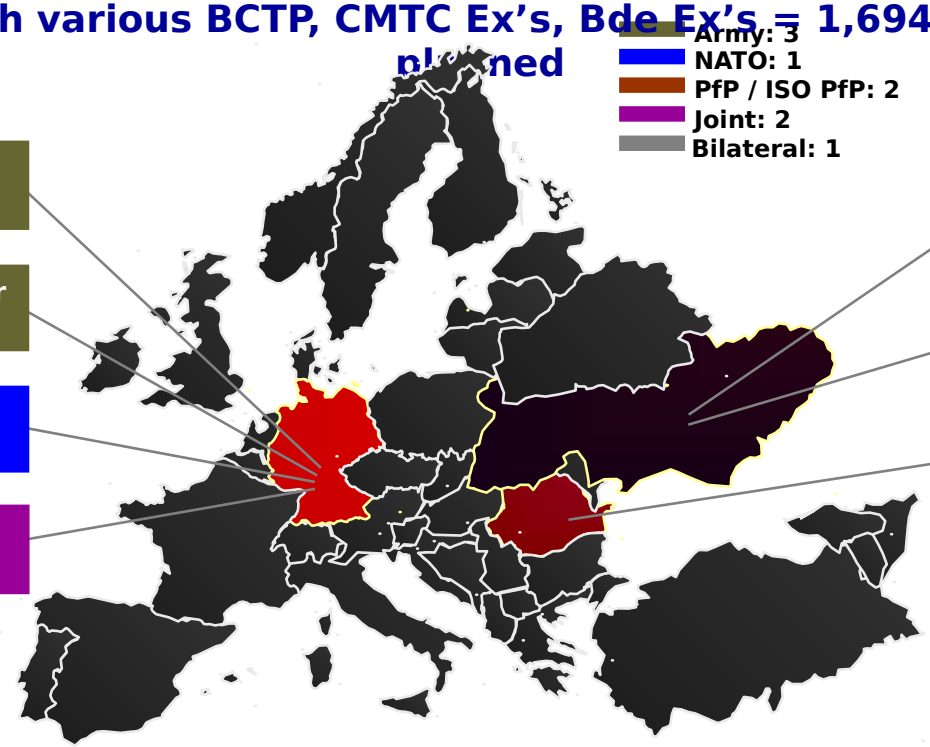
Utah & Morocco

New York & South Africa

ARNG Integration in Exs / Int'l Ops

Nine Major Exercise Events FY05: 1,198 ARNG Soldiers

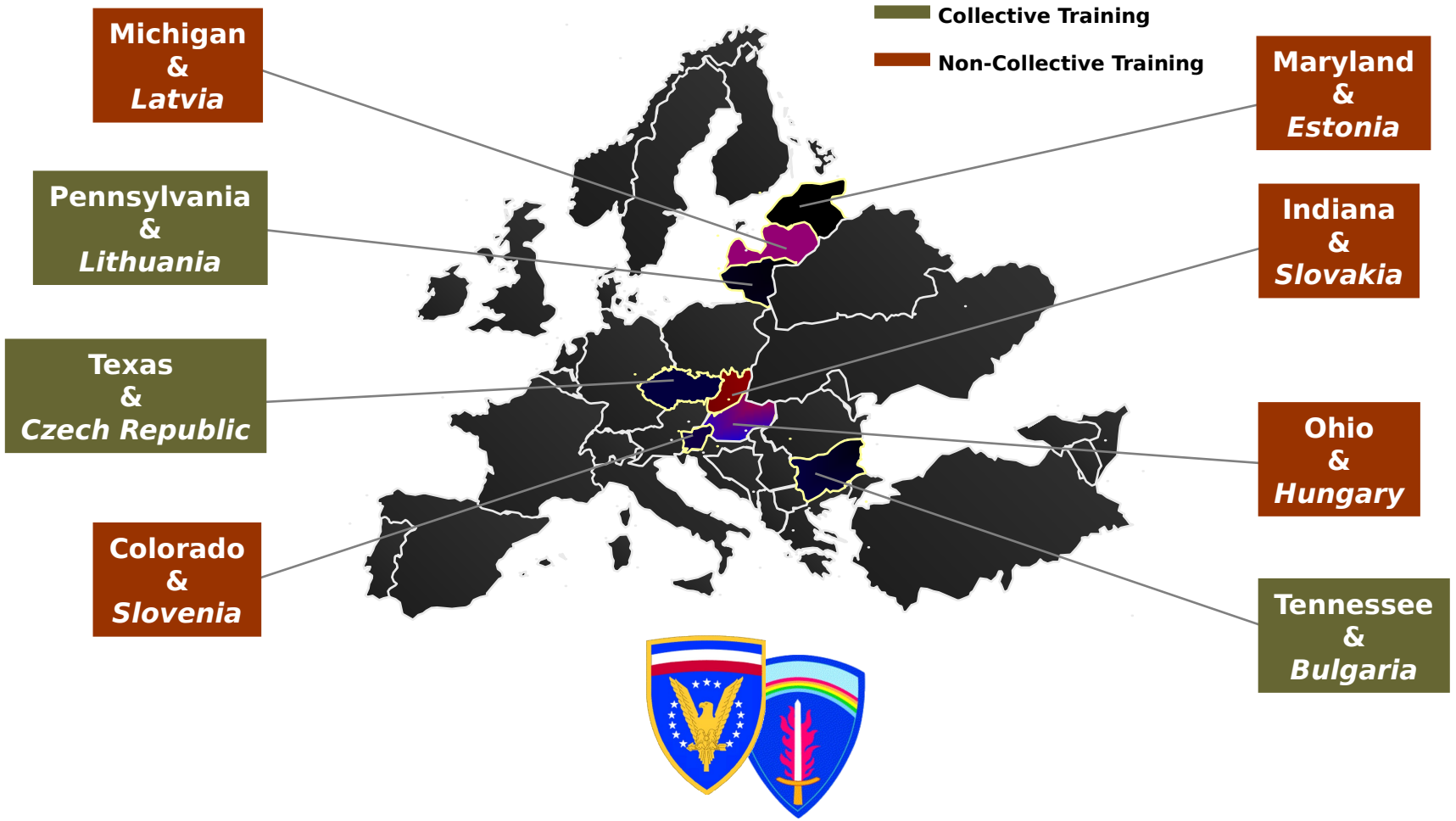
Combined with various BCTP, CMTC Ex's, Bde Ex's = 1,694 ARNG Soldiers planned



- 9 states X 126 — Lion Challenge (Germany)
- 8 states x 136 — Unified Endeavor (Central Region)
- 2 states x 47 — COMBINED ENDEAVOR (Germany)
- 3 states x 235 — Sharp Focus (Germany)
- Coop Best Effort (Ukraine) — 1 state x 26
- Peace Shield (Ukraine) — 2 states x 185
- ROMEX (Romania) — 1 state x 400
- African Lion (Morocco) — 2 states x 14
- MEDFLAG (Angola) — 2 states x 29

ARNG Integration in Exs / Int'l Ops

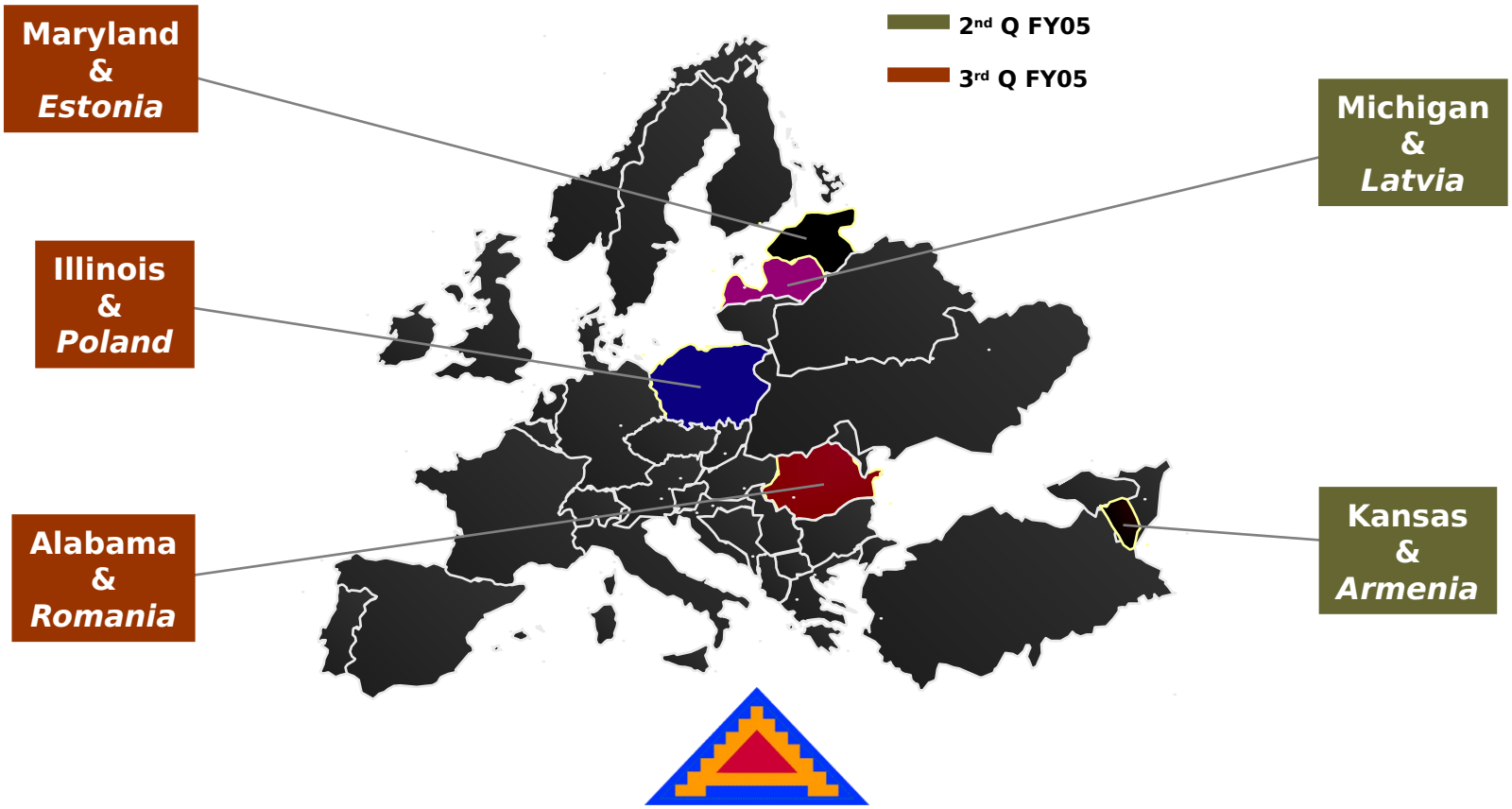
Eight SPP "Small Unit Events" FY05: 400 ARNG Soldiers



ARNG Integration in Exs / Int'l Ops

Five 7ATC Int'l Events FY05: 500 ARNG Soldiers

40 Host Nation Soldiers Planned



All events are maintenance missions conducted at GTA / CMTC

Questions / Discussion

The ARNG In Europe

Overseas Deployment for Training (ODT)

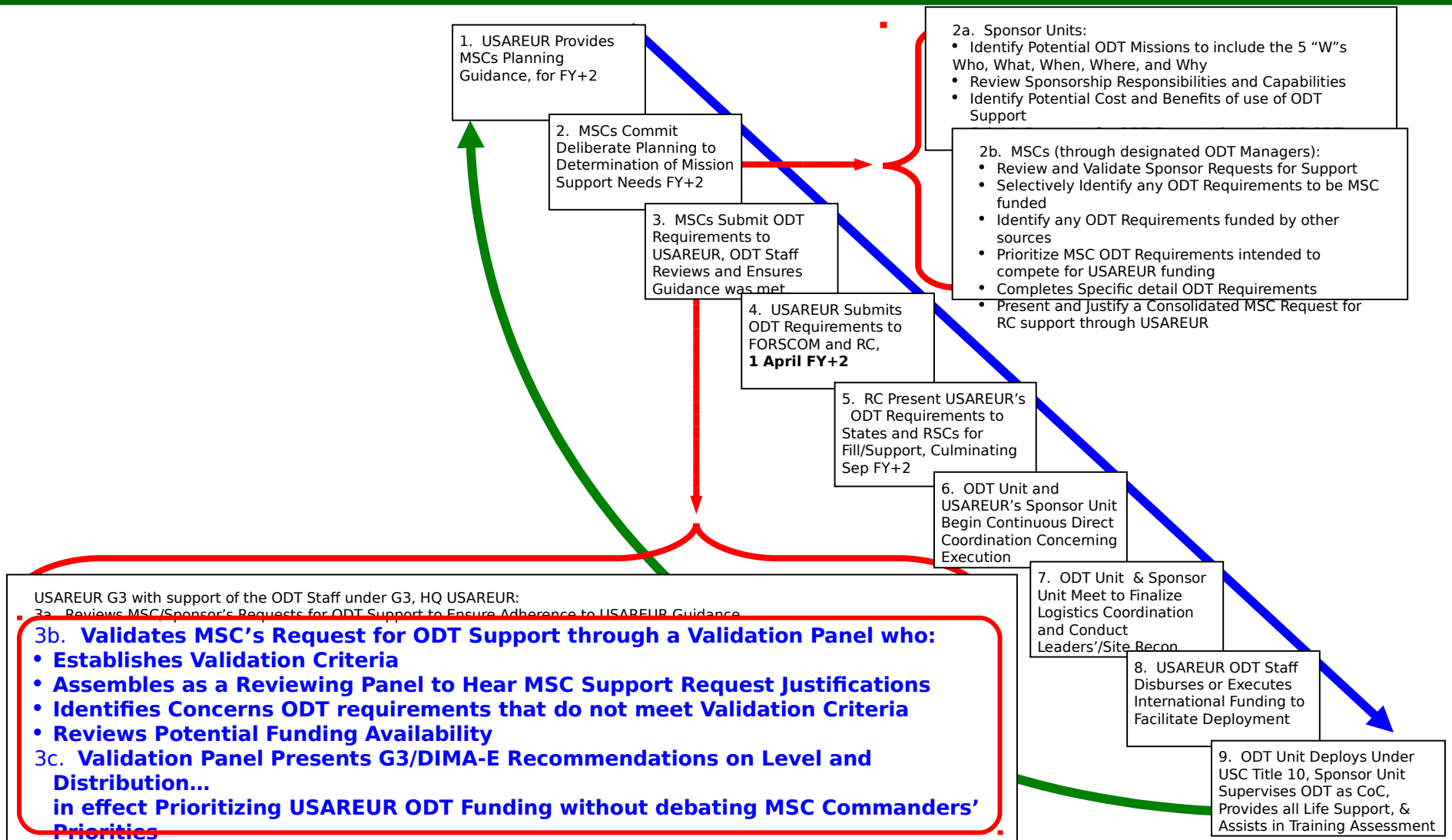
Validation Concept

MAJ Kimball & MAJ Ogle – ARNG Operations Branch – USAREUR & 7th Army

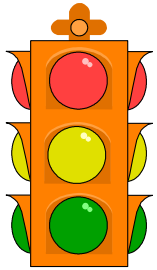
Why We Conduct ODT Validation

- ✓ **The Validation Process ensures deliberate planning at Sponsor Unit and MSC level**
  - → **Validation serves to educate current commanders/staffs on their predecessor's planning**
- ✓ **Vetting ensures resources (funding) is focused highest priorities**
- ✓ **Participation in the Validation Panel develops HQ staff awareness in the needs of the MSCs**
- ✓ **The G3 Said So**

Role of the ODT Validation Panel



Role of the ODT Validation Panel



- ✓ **Before:**
  - ➔ Meet to Discuss Goals of the USAREUR ODT Program
  - ➔ Establish Validation Criteria
- ✓ **During:**
  - ➔ Hear MSC's ODT Requirements Justifications
  - ➔ Ask MSC Representatives Questions and Identify Concerns
  - ➔ Identify Missions that do not meet the Panel's Validation Criteria
- ✓ **After:**
  - ➔ Analyze Budget Capabilities (POM initiative *v.* Out of Hide)
  - ➔ Develop Recommended ODT Program Budget Limits
  - ➔ Develop Recommended ODT Budget Allocation Plan
  - ➔ Present USAREUR G3 Recommendations for his Decision

Role of the G3/DIMA-E

1. USAREUR Provides MSCs Planning Guidance, for FY+2

2. MSCs Commit Deliberate Planning to Determination of Mission Support Needs FY+2

2a. Sponsor Units:
- Identify Potential ODT Missions to include the 5 "W"s Who, What, When, Where, and Why
- Review Sponsorship Responsibilities and Capabilities
- Identify Potential Cost and Benefits of use of ODT Support

2b. MSCs (through designated ODT Managers):
- Review and Validate Sponsor Requests for Support
- Selectively Identify any ODT Requirements to be MSC funded
- Identify any ODT Requirements funded by other sources
- Prioritize MSC ODT Requirements intended to compete for USAREUR funding
- Completes Specific detail ODT Requirements
- Present and Justify a Consolidated MSC Request for RC support through USAREUR

3. MSCs Submit ODT Requirements to USAREUR, ODT Staff Reviews and Ensures Guidance was met

4. USAREUR Submits ODT Requirements to FORSCOM and RC, **1 April FY+2**

5. RC Present USAREUR's ODT Requirements to States and RSCs for Fill/Support, Culminating Sep FY+2

6. ODT Unit and USAREUR's Sponsor Unit Begin Continuous Direct Coordination Concerning Execution

7. ODT Unit & Sponsor Unit Meet to Finalize Logistics Coordination and Conduct Leaders'/Site Recon

8. USAREUR ODT Staff Disburses or Executes International Funding to Facilitate Deployment

9. ODT Unit Deploys Under USC Title 10, Sponsor Unit Supervises ODT as CoC, Provides all Life Support, & Assists in Training Assessment

USAREUR G3 with support of the ODT Staff under G3, HQ USAREUR:

3a. Reviews MSC/Sponsor's Requests for ODT Support to Ensure Adherence to USAREUR Guidance

3b. **Validates MSC's Request for ODT Support through a Validation Panel who:**
- **Establishes Validation Criteria**
- **Assembles as a Reviewing Panel to Hear MSC Support Request Justifications**
- **Identifies Concerns ODT requirements that do not meet Validation Criteria**
- **Reviews Potential Funding Availability**

3c. **Validation Panel Presents G3/DIMA Recommendations on Level and Distribution… in effect Prioritizing USAREUR ODT Funding without debating MSC Commanders' Priorities**

3d. **Validation Panel Recommends level of Budget Risk to best ensure resource execution**

3e. **USAREUR G3 and Director IMA-E:**
- **Hears Validation Panel Input and Recommendations**
- **Determines Composition of the USAREUR Request for ODT Support (regardless of bill payer) and determines Level and Distribution of USAREUR ODT Funding**
- **Allows Introduction of additional MSC funding without Penalty to Level of USAREUR funding**
- **Approves Submission of all ODT Requirements to FORSCOM and the RC for fill**

Proposed Validation Panel Time Line

Who	What	Where	When
~~Deputy G3~~	~~Concept Brief to USAREUR G~~ completed	~~Desk side~~	~~20 Nov 04~~
	~~Notification/Invitation of Pro~~ completed	~~via email~~	~~22 Dec 04~~
Deputy G3	Validation Panel Members		
	Validation Panel Orientation and establish Validation Criteria	via email	10 Feb 05
VP All	Validation Panel Receives read ahead and non-presenting briefs	via email	3 Feb 05
VP All	Validation Panel Hearings	Rm 312	17 Feb 05
VP All	Validation Panel Rollup COA Development	Rm 312	TBD *
TBD	Decision Brief to USAREUR G3		

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Questions / Discussion

Please delete this placeholder after inserting 0501.3.

The trail slide in 0501.3 (featuring the USAREUR / MSC patches) will be slide #53 (and the LAST SLIDE) in the final assembled set

The ARNG In Europe

Army RC Expeditionary Capability

Concept Briefing

MAJ Hal Ogle – ARNG Exercises Officer – USAREUR & 7th Army

Purpose

- ✓ **Concept development of RC force integration into EUCOM AOR expeditionary missions during and after USAREUR transformation**
- ✓ **Present concept to staff and leaders for feedback, azimuth check, and continued development**
- ✓ **Integrate RC capabilities into USAREUR transformation process**
- ✓ **Template RC capabilities into developing future missions for resourcing (Funding and RC Units)**
- ✓ **Develop “Way-Ahead” for continued planning**

References

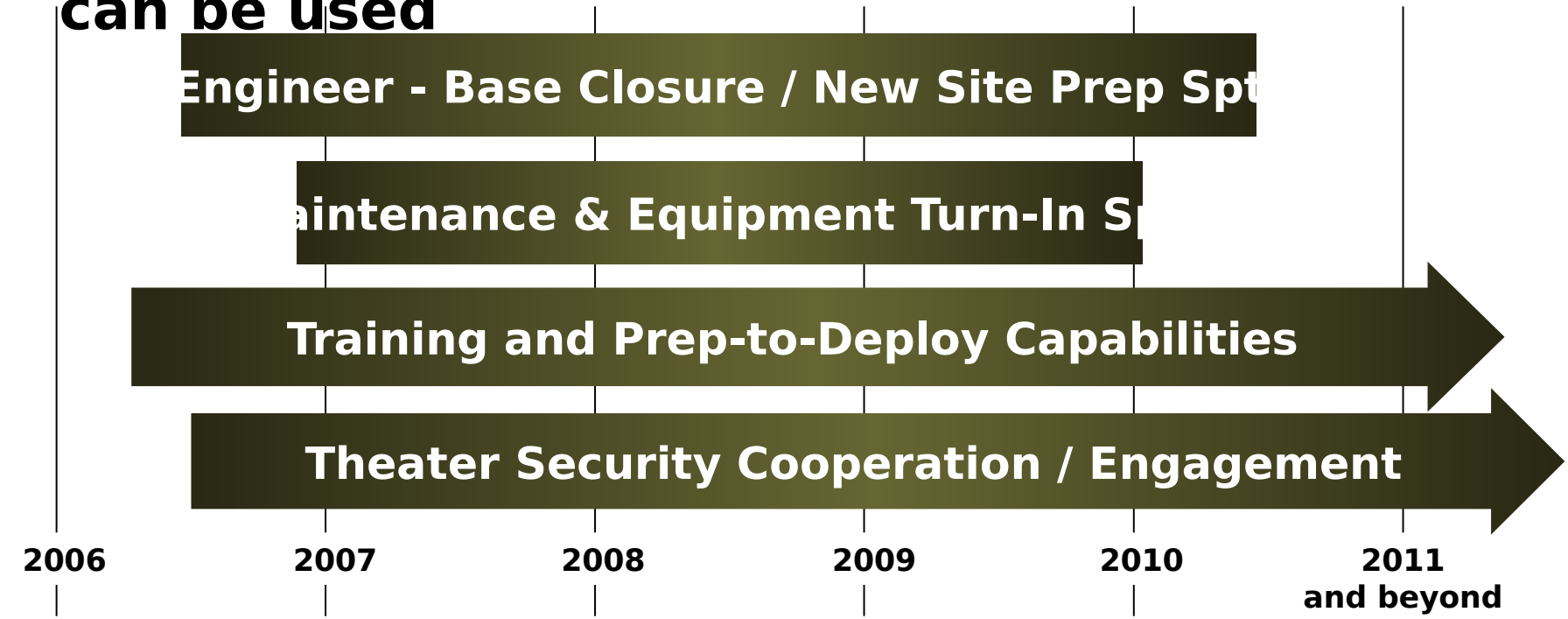
- ✓ CG's Whitepapers on USAREUR transformation and EETAF
- ✓ DA Regulation 350-9, Overseas Deployment Training (ODT), dated Feb 02
- ✓ FORSCOM Regulation 350-9, Overseas Deployment Training (ODT), dated Feb 02
- ✓ Title 10 US Code
  - ➔ Places Army RC units under C2 / UCMJ of the OCONUS Cdr … delegated to CG USAREUR

Assumptions

- ✓ **Assumptions and guidance outlined in CG USAREUR transformation and EETAF Whitepapers remain consistent**
- ✓ **RC capabilities needed to assist USAREUR in transformation and in expeditionary future**
- ✓ **RC forces are available to integrate into identified and predictable theater mission requirement sets**

Forecasted Rqmts Ensure Predictability

- ✓ **Focus of support changes in response to theater's determination of needs**
- ✓ **Deliberate planning at USAREUR, IMA-E, and EUCOM determines where requested support can be used**



Concept

- ✓ **Predictable theater mission sets are identified for RC support requirements**
- ✓ **RC forces provide modular capabilities to support requirements**
- ✓ **“Win-win” premise consistent. U’R / EUCOM mission requirement is RC training / integration opportunity**
- ✓ **Capitalizes and templates on established successes of exercises and Overseas Deployment Training (ODT) programs**
  - ➔ **Multi-rotation Troop Construction Projects (TCP), CMTC**
  - ➔ **Modular exercises (e.g. Bulwark)**
  - ➔ **RC-lead exercises, such as “Peace Shield;” or nation-building exercises in SOUTHCOM AOR**

RC Expeditionary Forces ISO Theater

- ✓ **Requested RC support fills validated mission requirements as identified by MSC's, directorates, or planners**
- ✓ **Exercise / event planners determine where RC expeditionary support is appropriate**

Command and Control

Requirement Based Capability - Prime Mover

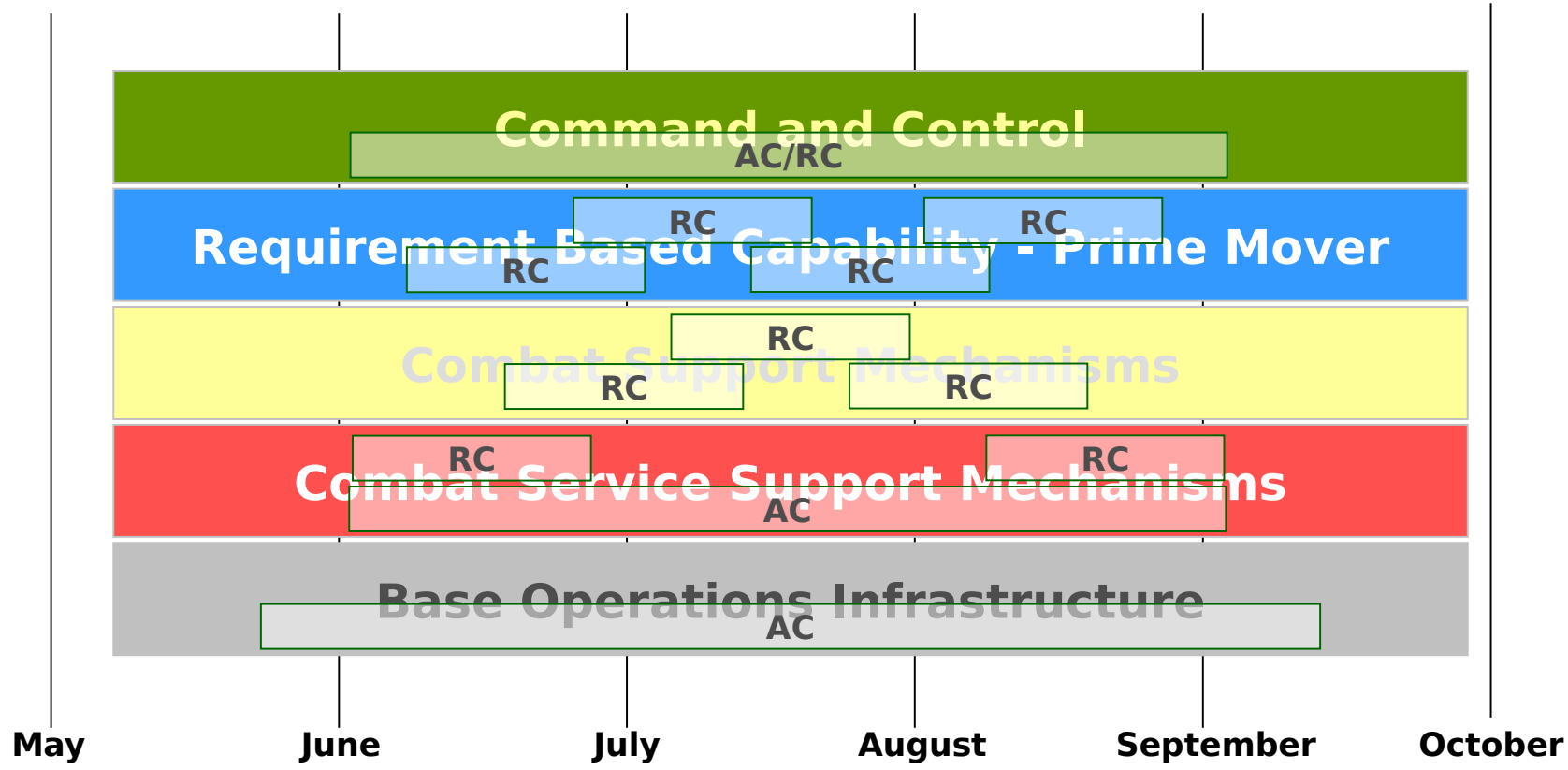
Combat Support Mechanisms

Combat Service Support Mechanisms

Base Operations Infrastructure

Expeditionary Support Unit Modules

- ✓ **Mission-dependent AC and RC supporting units fill defined roles in the event / exercise**
- ✓ **RC support modules conducted in two- or three-week Annual Training (AT) periods (= ODT). Why AT and not Mob? = Mob Cap**



Imperatives for Success

- ✓ **Theater-level staff identifies all mission & support requirements**
- ✓ **Missions with limited or finite duration**
- ✓ **Based on units and leadership (not individual augmentation)**
- ✓ **Deliberate planning (a two-year planning cycle):**
  - ➔ **Ensures resources are synchronized with requested support**
  - ➔ **Reduces unit schedule / mission volatility / turbulence**
  - ➔ **Takes into account projected ARNG unit availability and…**
  - ➔ **Facilitates a good mission-unit capabilities “match”**
- ✓ **Leadership assistance needed to secure resources:**
  - ➔ **Maximize CJCS exercise funding sources**
  - ➔ **Reconstitute DA-provided ODT funding (TROS MDEP)**
  - ➔ **Seek Traditional CINC Activities (TCA) funding**

Summary

- ✓ **RC support and integration is critical to the USAREUR transformation process and the success of USAREUR's future mission requirements**
- ✓ **Identifying the predictable mission sets for RC support will capitalize on RC capabilities while distributing OPTEMPO and assigning appropriate missions**
- ✓ **Concept development and implementation of RC expeditionary capabilities in EUCOM will leverage the Army in Europe, and support America's GWOT**
- ✓ **Critical Piece: Planning / initiating / working the funding "strategy"**

Way Ahead

- ✓ Staff the concept within USAREUR & RC Leadership
- ✓ Identify OPR
- ✓ Brief / seek Combatant Commander's concurrence
- ✓ Determine RC expeditionary support requirements that would / will commence in FY 2007
- ✓ Plan and Initiate work on funding strategy
- ✓ Identify exercises or events in FY 2006 that might be adaptable to provide "Proof of Principle"
- ✓ Communication – Coordination – Synchronization

Questions / Discussion

The ARNG In Europe

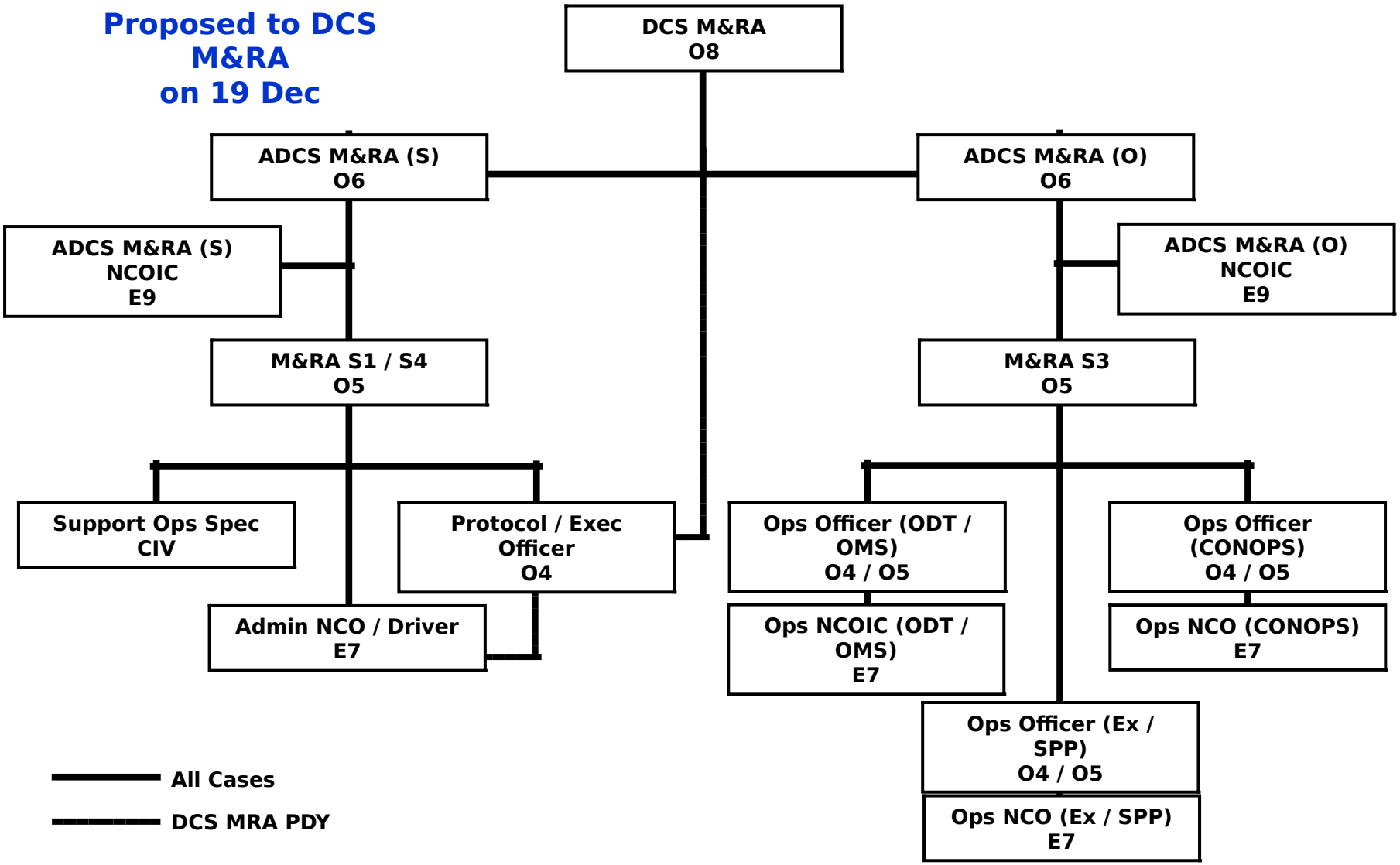
The Office of the Deputy Chief of Staff for Mobilization & Reserve Affairs

Overview

COL Bob Williams – Senior ARNG Advisor – USAREUR & 7th Army

"Proposed" Organization

Proposed to DCS M&RA on 19 Dec



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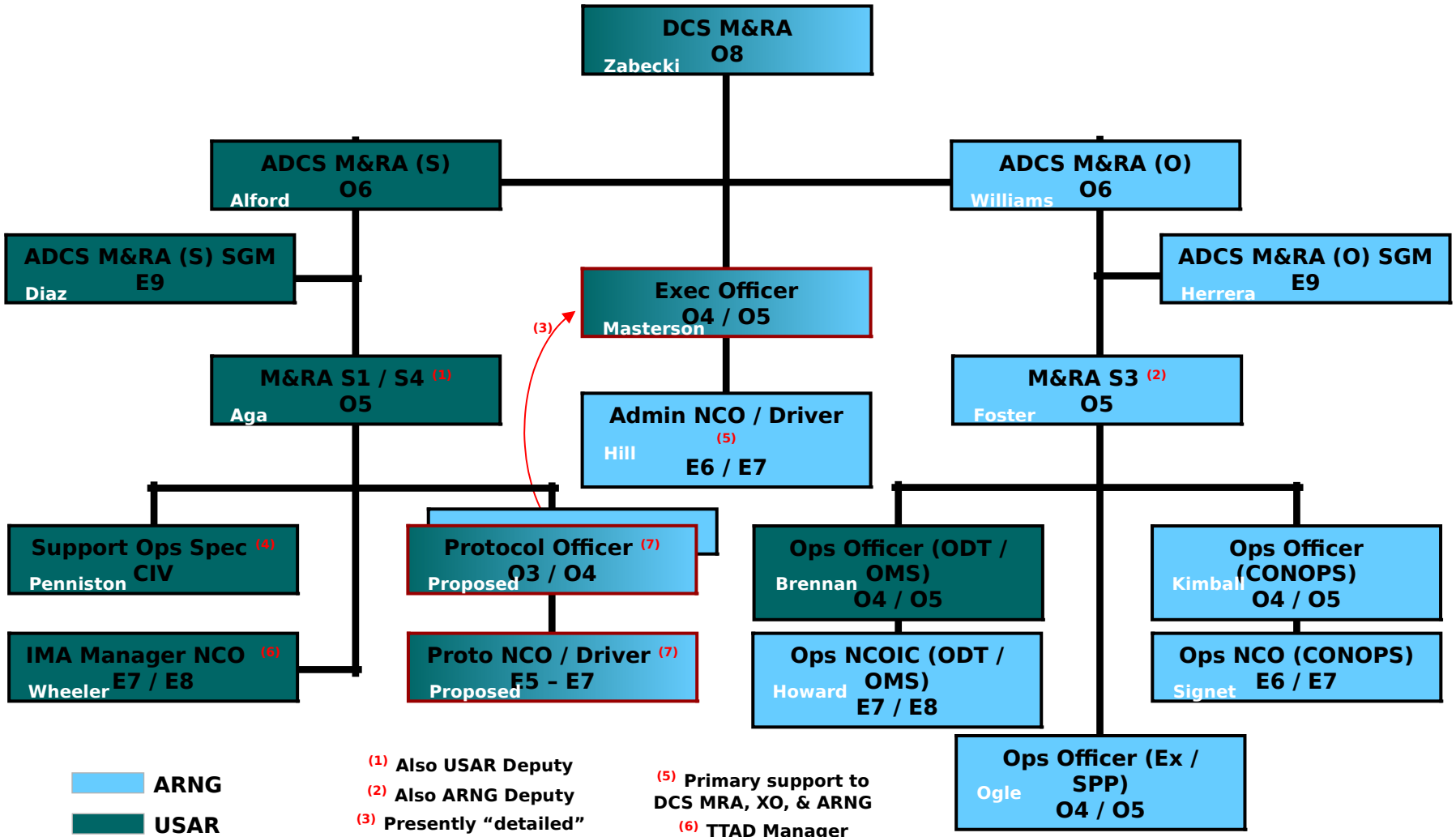
As of December 2004

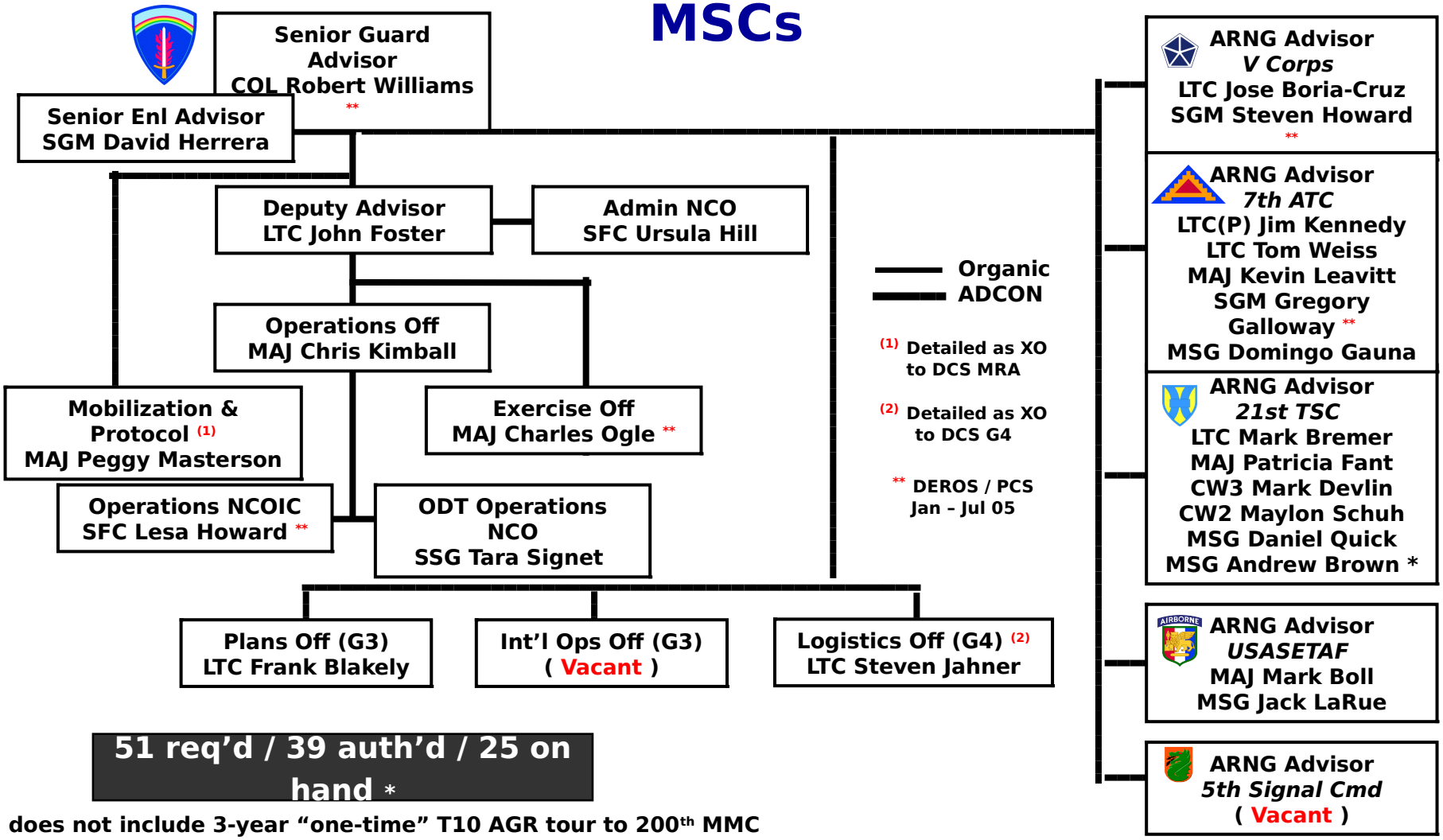
"Reality" Organization



As Of Dec 04

ARNG Title 10 AGR Organization

ARNG Title 10 AGR Manning at USAREUR & MSCs



51 req'd / 39 auth'd / 25 on hand *

*otal does not include 3-year "one-time" T10 AGR tour to 200th MMC

Senior Guard Advisor (SGA)

SGA Functions

- ✓ Primary Advisor to the USAREUR Command Group for all ARNG related affairs
- ✓ USAREUR Liaison to the ARNG community (NGB, states, territories, other NG activities)
- ✓ Provide staffing and coordination for plans and operations from ARNG perspective
- ✓ Synchronize ARNG integration activities within the theater

SGA's Focus

- ✓ **RC Expeditionary Capabilities Concept: Development & Staffing**
- ✓ **Management of USAREUR T10 ARNG AGR Soldiers**
- ✓ **USAREUR Transition: AGR staffs / ARNG integration & support**
- ✓ **ODT Management Training for U'R MSCs / Agencies**
- ✓ **ARNG integration into Balkans Ops (TF Cyclone / TF Falcon)**
- ✓ **Managing / assisting ARNG DVs to theater (including Balkans)**
- ✓ **ARNG integration & Title 10 support for EUCOM SPP events**
- ✓ **ARNG integration & Title 10 support for Provisional MP units**

Conclusion

The Army National Guard is an integral part of the USAREUR Team. The Balkans missions; Force Protection deployments (Task Force Santa Fe, Task Force Keystone, Task Force 2-162, Task Force 1-125, and Task Force 1-134); ODT / OMS; the SPP element of COMUSEUCOM's engagement strategy; international events and exercises; and AGR manning – all of these serve as key examples of crucial ARNG contributions to accomplishing Army missions in the European

The ARNG In Europe

COL Bob Williams – Senior ARNG Advisor – USAREUR & 7th Army